



INDIAN CAPITAL GOODS SECTOR

**Sustained order inflow reflects
expansion in domestic investment,
translating into comfortable revenue
visibility**

MARCH 2024





[Click to see full report](#)

The order book expansion reached a multi-year high as of December 31, 2023, reflective of the momentum in capex outlays in the domestic sector, pick-up in investment activity in select export markets like MENA region and the US, as well as increased manufacturing outsourcing by the MNCs from India.

The strong order book position is likely to be maintained in the near term with private sector capex expected to pick up supported by Government capital outlay, capacity enhancement across sectors, investments towards decarbonisation, digitalisation and exports demand. This will translate into comfortable revenue visibility, going forward.



Investment outlays paced up in 9M FY2024 – While recovery in domestic capex across sectors was evident in FY2022, the momentum picked pace over FY2023-9M FY2024, with healthy order intakes for capital goods players. While the Government continued to remain the key driver, capital outlays from states, as well as private sector, at varied paces across industries, coupled with higher overseas orders, especially from the MENA region, aided expansion in order books.



Pick-up in orders from international market – Enhanced investment outlays in global markets, especially the US, Europe and the Middle East for infrastructure upgrade/ expansions, decarbonisation, electrification, digitalisation brought in order flows for some sectors like electrical equipment, turbines, cables, etc. Technology transfers, enabling capability building in the backdrop of cost competitive operations, and supply chain realignment, aided order flows for select multinationals.



Overall healthy order intake and comfortable order book position – The strong order intake momentum continued in 9M FY2024 for the OEMs, which in turn allowed the order book to expand at the highest levels in the last seven years, thus providing healthy revenue visibility with Order Backlog/Operating Income (OB/OI) ratio (OB/OI) of 1.00 times for the OEMs in ICRA's sample set as on December 31, 2023 (typical order tenure ~3-12 months). After very strong order intake in FY2023, the intake momentum tapered off to some extent in 9M FY2024 with focus on execution of existing orders. The same is expected to pick up again going forward. OB/OI remained healthy at 1.79 times for EPC companies (typical order tenure 12-24 months) in the sample set, providing healthy near-term revenue visibility.



Capital goods – OEMs – ICRA's sample set of OEMs reported healthy growth in revenue during 9M FY2024 (+18% YoY) driven by robust order inflow with strong execution and order books. Besides scale economies, softening of the commodity prices along with favourable product/ service mix with improved value addition, aided margin expansion. This improvement in profit margins, partially offset by higher interest costs, resulted in largely stable coverage indicators, which remained comfortable during FY2023-H1 FY2024. The working capital intensity of ICRA's sample of OEMs displayed a consistent improvement in the past six years.

Higher revenue was witnessed for ICRA's sample set of OEMs in 9M FY2024, driven by healthy execution levels and margins improving to nearly 15% for this period on account of softening of commodity prices and favourable product mix.



Despite the abatement in supply-side challenges, the margin profile for ICRA's sample set of EPC players remained at 7.5-8.5%, with further recovery expected in H1 FY2025 characterised by longer execution cycle for these players leading to margin recovery with a lag.



Increased focus on diversification in product basket and geographies coupled with improved penetration in end-user industries has continued over the nine-month period in FY2024.



Capital goods - EPCs – Notwithstanding strong order inflows and execution, margin pressures and higher working capital intensity characterised the performance of ICRA's sample of EPC companies over FY2022-9M FY2024. The margin pressures have been gradually abating in a protracted manner and are expected to normalise to double digit pre-Covid levels during H2 FY2025. Over 9M FY2024, relatively higher operating profitability was offset by higher interest costs due to increase in debt with expanding scale of operations, as well as slightly higher interest rates. Consequently, coverage metrics remained largely stable, but the same were inferior relative to their OEM counterparts. With relatively longer execution cycles, these companies remain more vulnerable to time and cost overruns.

Supply-side challenges gradually abating – While the order books expanded appreciably over FY2022-9M FY2024, softening of commodity prices as well as logistics costs positively impacted the operating margins of capital goods OEM companies in FY2023-9M FY2024. However, margin recovery in capital goods EPC companies is expected to further play out over Q4 FY2024-H1 FY2025, given the majority contracts under execution being fixed price in nature, which restricts the ability to pass on price hikes to customers, especially amidst an atmosphere of increased competition. Some EPC players were adversely impacted by additional supply challenges in Q3 FY2024 due to the Red Sea crisis, impacting key shipping routes in the Middle East, and freight costs as well as shipment durations. The same is a key monitorable.

Technology transfers for localisation capability enhancement and diversification focus continues – Major players focus on higher value addition and localisation, improved penetration in end-user verticals and diversification of product basket and geographies to reduce lumpiness in revenues. Persistent efforts to scale after-sales services/ refurbishment revenues and operations and maintenance contracts (O&M) (predominantly OEMs) through organic and inorganic routes continue. Investments in capability-building and technology partnerships with global majors gained traction. Additionally, consolidation (including acquisition) to expand/ complement product basket/ end user/ geographies also continued over FY2023-9M FY2024.

1 Key Drivers of Capex



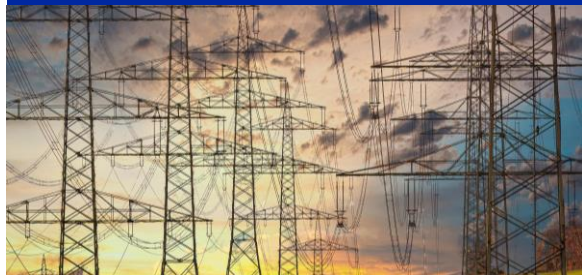
2 Capital Goods – Product OEMs



3 Capital Goods – EPC Companies



4 Power Generation and Transmission Sector – A key driver for order intake



5 Trend in commodity prices



6 Key Takeaways





ICRA

Analytical Contact Details

Name	Designation	Email	Contact Number
Girishkumar Kadam	Senior Vice-President and Group Head	girishkumar@icraindia.com	022 - 6114 3441
Prashant Vasisht	Senior Vice-President and Co-Group Head	prashant.vasisht@icraindia.com	0124 – 4545 322
Ankit Jain	Vice President	ankit.jain@icraindia.com	0124 - 4545 865
Rohan Rustagi	Senior Analyst	rohan.rustagi1@icraindia.com	0124 - 4545 383





ICRA

Business Development/Media Contact Details

Name	Designation	Email	Contact Number
L Shivakumar	Chief Business Officer	shivakumar@icraindia.com	022-61693304
Neha Agarwal	Head – Research Sales	neha.agarwal@icraindia.com	022-61693338
Rohit Gupta	Head Business Development - Infrastructure Sector	rohitg@icraindia.com	0124-4545340
Vivek Bhalla	Head Business Development - Financial Sector	vivek.bhalla@icraindia.com	022-61693372
Vipin Saboo	Head Business Development – Corporate Sector - West & East	vipin.saboo@icraindia.com	022-61693348
Shivam Bhatia	Head Business Development – Corporate Sector - North & South	shivam.bhatia@icraindia.com	0124-4545803
Naznin Prodhani	Head – Media & Communications	communications@icraindia.com	0124-4545860





© Copyright, 2024 ICRA Limited. All Rights Reserved.

All information contained herein has been obtained by ICRA from sources believed by it to be accurate and reliable. Although reasonable care has been taken to ensure that the information herein is true, such information is provided 'as is' without any warranty of any kind, and ICRA in particular, makes no representation or warranty, express or implied, as to the accuracy, timeliness or completeness of any such information. Also, ICRA or any of its group companies, while publishing or otherwise disseminating other reports may have presented data, analyses and/or opinions that may be inconsistent with the data, analyses and/or opinions in this publication. All information contained herein must be construed solely as statements of opinion, and ICRA shall not be liable for any losses incurred by users from any use of this publication or its contents.



ICRA

Thank You!